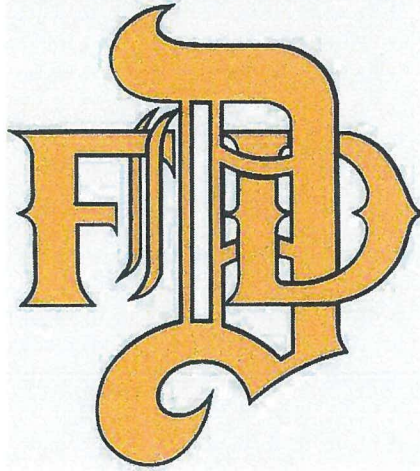


Denver Fire Department

Desire to Serve,



Courage to Act, Ability to Perform

Incident Name	COVID-19
Incident Type	Pandemic
Incident Location	Denver
Incident Commander	Deputy Chief Desmond Fulton
Operational Period Begin	March 12, 2020 0700 MST
Operational Period End	March 13th, 2020 0700 MST
Operations Period Number	One

FCM 014-2020

FIRE CHIEF MEMORANDUM

DATE: March 11, 2020
TO: All Members
FROM: Todd A. Bower, Chief of Department **TAB**
SUBJECT: COVID-19 / CORONAVIRUS DFD UPDATES

COVID-19/ Coronavirus DFD Updates

The following are important reminders for Operations personnel to consider on any EMS call:

- Dispatch will continue to screen potential COVID-19 9-1-1 callers through PRO-QA. **CODE-19C** will be identified if the caller meets the criteria for a suspected case of the virus.
- **Be extremely vigilant if a patient presents with signs of lower respiratory infection such as fever, cough, shortness of breath and breathing difficulties.** Don't solely rely on dispatch information, treat patients who display flu like symptoms as being possibly infected. Treat all patients as potentially exposed, until sample questions have been asked including:
 - Have you traveled recently?
 - Do you have respiratory issues?
 - Do you have a fever?
- For interpretation services, please call (844) 235-7351 and state you are with Denver Fire. Place call on speaker phone, and have patient begin speaking in native language to be connected with an interpreter. There are over 200 languages available for interpretation.
- If there is a possibility of a COVID-19 patient, please stage and wait until the arrival of the responding ALS unit to determine the best approach/action to deal with the patient, unless crews have indication of a possible immediate life-threatening event occurring.
- Take the time to don the appropriate medical PPE which includes N-95 or P-100 half mask, gowns, gloves, and eye protection. As a last resort use SCBA.
- Don't bring ESO tablet into contact with a potential patient. Unless medical interventions are needed, leave medical and O2 bag at the door.
- Minimize the number of DFD members treating the suspected patient, (1 member instead of 4) and maintain at least 6 feet of distance from patient. Also, hand or toss a surgical mask to the patient to minimize exposure.

- For suspected COVID-19 patients, do not place them on a non-rebreather mask unless patient presents as hypoxic.
- A possible consideration is to contact patient via cell phone from the rig. This provides additional opportunity to limit exposure while asking questions.
- Oxivir Five 16 concentrate is an appropriate solution for disinfecting surfaces. This concentrate is currently available in every firehouse. If available, a 20:1 bleach solution is appropriate as well.
- It is important to know that the vast majority of healthy individuals exposed to COVID-19 have a low mortality rate.

Fire Stations

Captains and Assistant Chiefs please post the following postcards and flyers in a prominent location in the fire house.

- [Coronavirus \(COVID-19\) Postcard - english \(PDF\)](#)
- [Coronavirus \(COVID-19\) Postcard - español \(PDF\)](#)
- [Wash Your Hands window flyer - english & español \(PDF\)](#)

Additional DFD Resources

- Further **Questions** about COVID-19, please call Captain Linville for any questions at 303.944.4090.
- As this is a difficult time, for those needing **behavioral health resources** they are available on [DFD web](#) and [Target Solutions](#).

Stay Informed on Denver's Response to Coronavirus (COVID-19)-

- Stay Informed with City Updates at the following link:
[\(https://denvercity.sharepoint.com/sites/ModernDev/SitePages/Coronavirus_COVID-19.aspx\)](https://denvercity.sharepoint.com/sites/ModernDev/SitePages/Coronavirus_COVID-19.aspx)

With the novel coronavirus (COVID-19) dominating daily news headlines, Mayor Michael B. Hancock and city leaders want to make sure **employees are informed** on how Denver is preparing for the potential of the virus to appear in The Mile High City.

The mayor has asked Denver's Department of Public Health & Environment (DDPHE) and Office of Emergency Management (OEM) to lead the coordination of prevention, preparedness, and response activities with other local public health agencies, including the Colorado Department of Public Health & Environment (CDPHE), and the Centers for Disease Control and Prevention (CDC). These entities, along with a task force made up of other city and quasi-city departments, are working to ensure accurate information is provided to the public, healthcare and other service providers, and Denver International Airport staff and visitors – and, of course, you.

What do you need to know?

1. The risk of transmission of the COVID-19 to the public and the first responder community in Denver is low at this time.

2. Right now, the only thing you need to do is follow the same guidance you already know to reduce your risk of getting any respiratory virus:
 1. Wash your hands frequently for 20-seconds—particularly before eating, touching your mouth, nose or eyes
 2. Stay home from work - or keep your kids home from school - when sick
 3. Clean high-touch surfaces frequently – like doorknobs, countertops, tables, etc.
 4. More specific preventative guidance can be found on the [CDC website](#)
3. Stay informed. The city's website, [Denvergov.org](#), will be updated regularly with the latest information.
4. Share the message with fellow employees, departments, and agencies by directing them to this page and sharing communications materials such as the 'Wash Your Hands' flyer and general Info postcards, at right.

As a City and County of Denver employee, your health and safety are top of mind for Mayor Michael B. Hancock and city leaders and updates will be shared with you as they become available. For now, it's important to react appropriately and use your voice to help combat fear and panic in our community. Remember that you're a trusted city ambassador to your families, friends, neighbors, and the customers you work with every day. Please help the city share accurate, relevant information - or correct myths - where you can.

A Message from Mayor Michael B. Hancock: COVID-19 Response Update

March 11, 2020

Dear City Employees –

I have a couple of important updates to share with you today regarding COVID-19.

First, late yesterday we were notified that a city employee at DEN has tested positive for COVID-19 and is currently in isolation. This employee is a member of one of the city's maintenance team and we are working with the proper health agencies to notify those who may have come in contact with the employee when they were symptomatic. At this time we believe this person had limited contact with other employees.

Second, in support of Governor Polis' emergency declaration yesterday, and state efforts to ensure that public health resources and authority are aligned, I've directed city leadership to expand efforts already underway to protect you and residents in our community from COVID-19.

This includes:

- The suspension of all non-essential work-related travel by city employees.
- The postponement of optional city government-sponsored public meetings. I'm not discouraging public gathering, but we do need to determine where online services might be preferable to in-person service delivery.
- I've asked Technology Services to coordinate with the city's Emergency Operations Center to expand work-from-home options for city employees should that become necessary. I'm not activating a citywide work from home policy at this time, but if you have questions on your department/agency's policy, please speak with your manager.

Our efforts to reduce unnecessary public interaction and increase options for people who may be impacted by the virus are on-going. For city employees, that could include flexible work options and paid sick leave, if necessary.

As Governor Polis said yesterday, additional test kits are being sent to Colorado, which may mean the early detection of additional cases. Managing cases in Denver will continue to be an evolving situation and the city will take responsive action as needed.

I encourage everyone to continue to follow rigorous sanitation practices, including thorough hand-washing, and staying home if you have flu-like symptoms.

You'll receive email updates from the Office of Human Resources (OHR) with additional information on the points as needed. Please watch for that and continue to visit [DenverHub](#), the city's employee intranet, for the most updated information, or call 720-913-1010 to hear a recorded message.

Finally, as we continue to work through this situation, please treat your coworkers and the public with kindness, patience, and compassion.

Respectfully,

Michael B. Hancock
Mayor

TAB:al:mam/h/2020 - fcms/014-2020 covid-19 - coronavirus dfd updates.docx

DISPOSITION: Read at Roll Call for three (3) consecutive shifts.

DISTRIBUTION: Suppression and Support Services (*electronic*)

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name: COVID19	2. Operational Period: Date From: 3/12/2020 Date To: 3/13/2020 Time From: 0700 Time To: 0700			
3. Objective(s): <ol style="list-style-type: none"> 1. Provide for protection from current and future risks of exposure to Fire Department personnel, including non-uniform. 2. Provide the most up to date treatment and isolation procedures for possibly exposed personnel, including non-uniform. 3. Review, revise, and bolster Level 1, Level 2, and Level 3 Contingency Plan for maintaining essential core Fire Department functions. (See attached COVID19 Contingency Plan). 4. Ensure preparations are completed for implementation of Contingency Plans. 5. Maintain communication with City and County leadership for most current situation status, objectives, and direction. 6. Ensure timely distribution of accurate information and direction to Fire Department personnel, including non-uniform. 				
4. Operational Period Command Emphasis: <ol style="list-style-type: none"> 1. Ensure PPE is distributed to all firehouses. 2. Ensure IAP is communicated to all Denver Fire personnel, including non-uniform. 3. Maintain meeting schedule and communication flow. 4. Evaluate need and logistics of providing quarantine quarters for exposed members with at-risk family members at home. 5. Coordinate Public Information messages with City and County leadership and provide clear direction to Fire Department personnel. Current direction is to refer all requests for information to PIO Captain Pixely. 6. Provide for support of membership: logistical, information, and emotional wellness. 				
General Situational Awareness Fire Department Command Staff are developing plans based on expert City and County resources and the Denver Department of Public Health & Environment (DDPHE) with coordination and direction from City and County Leadership. Planning and communication focus for possible escalation of the event. Clarifications of cancellations of non-core functions will be distributed in separate email today and added in IAP for Ops Period 2.				
5. Site Safety Plan Required? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Approved Site Safety Plan(s) Located at:				
6. Incident Action Plan (the items checked below are included in this Incident Action Plan): <table style="width: 100%; border: none;"> <tr> <td style="width: 33%; vertical-align: top;"> <input checked="" type="checkbox"/> ICS 203 <input checked="" type="checkbox"/> ICS 204 <input type="checkbox"/> ICS 205 <input type="checkbox"/> ICS 205A <input checked="" type="checkbox"/> ICS 206 </td> <td style="width: 33%; vertical-align: top;"> <input checked="" type="checkbox"/> ICS 207 <input checked="" type="checkbox"/> ICS 208 <input type="checkbox"/> Map/Chart <input type="checkbox"/> Weather Forecast/Tides/Currents </td> <td style="width: 33%; vertical-align: top;"> Other Attachments: <input checked="" type="checkbox"/> FCM COVID19 DFD Updates <input checked="" type="checkbox"/> COVID19 Contingency Plan <input checked="" type="checkbox"/> ICS 230 Meeting Schedule <input type="checkbox"/> </td> </tr> </table>		<input checked="" type="checkbox"/> ICS 203 <input checked="" type="checkbox"/> ICS 204 <input type="checkbox"/> ICS 205 <input type="checkbox"/> ICS 205A <input checked="" type="checkbox"/> ICS 206	<input checked="" type="checkbox"/> ICS 207 <input checked="" type="checkbox"/> ICS 208 <input type="checkbox"/> Map/Chart <input type="checkbox"/> Weather Forecast/Tides/Currents	Other Attachments: <input checked="" type="checkbox"/> FCM COVID19 DFD Updates <input checked="" type="checkbox"/> COVID19 Contingency Plan <input checked="" type="checkbox"/> ICS 230 Meeting Schedule <input type="checkbox"/>
<input checked="" type="checkbox"/> ICS 203 <input checked="" type="checkbox"/> ICS 204 <input type="checkbox"/> ICS 205 <input type="checkbox"/> ICS 205A <input checked="" type="checkbox"/> ICS 206	<input checked="" type="checkbox"/> ICS 207 <input checked="" type="checkbox"/> ICS 208 <input type="checkbox"/> Map/Chart <input type="checkbox"/> Weather Forecast/Tides/Currents	Other Attachments: <input checked="" type="checkbox"/> FCM COVID19 DFD Updates <input checked="" type="checkbox"/> COVID19 Contingency Plan <input checked="" type="checkbox"/> ICS 230 Meeting Schedule <input type="checkbox"/>		
7. Prepared by: Name: <u>Warren Mitchell</u> Position/Title: <u>Plans</u> Signature:				
8. Approved by Incident Commander: Name: <u>Desmond Fulton, Dep Chief</u> Signature:				
ICS 202	IAP Page <u>6</u>	Date/Time: <u>3/11/2020 1500</u>		

ORGANIZATION ASSIGNMENT LIST (ICS 203)

1. Incident Name: COVID-19		2. Operational Period: Date From: 3/12/2020 Date To: 3/13/2020 Time From: 0700 Time To: 0700	
3. Incident Commander(s) and Command Staff:		7. Operations Section:	
IC/UCs	Fulton, Desmond	Chief	Murphy, Robert
		Deputy	
Deputy	Nuanes, Ryan	Staging Area	
Safety Officer	Linville, Jeff	Branch	
Public Info. Officer	Pixley, Greg	Branch Director	
Liaison Officer	Lara, Adriana	Deputy	
4. Agency/Organization Representatives:		Division/Group	TBD
Agency/Organization	Name	Division/Group	Bray, Russ
		Division/Group	DEN
		Division/Group	
		Division/Group	
		Division/Group	
		Branch	
		Branch Director	
		Deputy	
5. Planning Section:		Division/Group	
Chief	Mitchell, Warren/Almaguer Manny	Division/Group	
Deputy	Krugman, Jim	Division/Group	
Resources Unit		Division/Group	
Situation Unit		Division/Group	
Documentation Unit		Branch	
Demobilization Unit		Branch Director	
Technical Specialists		Deputy	
		Division/Group	
		Division/Group	
		Division/Group	
6. Logistics Section:		Division/Group	
Chief	Vigil, Jeremy	Division/Group	
Deputy		Air Operations Branch	
Support Branch		Air Ops Branch Dir.	
Director			
Supply Unit			
Facilities Unit		8. Finance/Administration Section:	
Ground Support Unit		Chief	Moeder, Wendi
Service Branch		Deputy	Cummings, Chanee
Director		Time Unit	
Communications Unit		Procurement Unit	
Medical Unit	Miccio, Melissa	Comp/Claims Unit	
Food Unit		Cost Unit	
9. Prepared by: Name: J.Krugman		Position/Title: Deputy PSC Signature:	
ICS 203	IAP Page 7	Date/Time: _____	


ASSIGNMENT LIST (ICS 204)

1. Incident Name: COVID-19		2. Operational Period: Date From: 3/12/2020 Time From: 0700		3. Branch: Air Side Division: Group: Staging Area:	
4. Operations Personnel: Name _____ Contact Number(s) _____ Operations Section Chief: <u>Murphy, Robert</u> Branch Director: <u>Bray, Russ</u> Division/Group Supervisor: _____					
5. Resources Assigned:		# of Persons	Contact (e.g., phone, pager, radio frequency, etc.)	Reporting Location, Special Equipment and Supplies, Remarks, Notes, Information	
Resource Identifier	Leader				
6. Work Assignments: TBD					
7. Special Instructions:					
8. Communications (radio and/or phone contact numbers needed for this assignment): Name/Function _____ Primary Contact: indicate cell, pager, or radio (frequency/system/channel) _____ _____/_____ _____/_____ _____/_____ _____/_____					
9. Prepared by: Name: <u>J.Krugman</u> Position/Title: <u>Dep. PSC</u> Signature: <u>[Signature]</u>					
ICS 204		IAP Page 8		Date/Time: _____	

ASSIGNMENT LIST (ICS 204)

1. Incident Name: COVID-19		2. Operational Period: Date From: 3/12/2020 Time From: 0700		Date To: 3/13/2020 Time To: 0700	3. Branch: Land Side										
4. Operations Personnel: <u>Name</u> <u>Contact Number(s)</u> Operations Section Chief: <u>Murphy, Robert</u> Branch Director: <u>Shift Commanders</u> Division/Group Supervisor: _____					Division: Group: Staging Area:										
5. Resources Assigned:		# of Persons	Contact (e.g., phone, pager, radio frequency, etc.)	Reporting Location, Special Equipment and Supplies, Remarks, Notes, Information											
Resource Identifier	Leader														
6. Work Assignments: TBD															
7. Special Instructions:															
8. Communications (radio and/or phone contact numbers needed for this assignment): <table border="0"><tr><td>Name/Function</td><td>Primary Contact: indicate cell, pager, or radio (frequency/system/channel)</td></tr><tr><td>/</td><td></td></tr><tr><td>/</td><td></td></tr><tr><td>/</td><td></td></tr><tr><td>/</td><td></td></tr></table>						Name/Function	Primary Contact: indicate cell, pager, or radio (frequency/system/channel)	/		/		/		/	
Name/Function	Primary Contact: indicate cell, pager, or radio (frequency/system/channel)														
/															
/															
/															
/															
9. Prepared by: Name: J.Krugman Position/Title: Dep. PSC Signature: [Signature]															
ICS 204	IAP Page 5	Date/Time: 3/11/2020													

MEDICAL PLAN (ICS 206)

1. Incident Name: COVID 19		2. Operational Period: Date From: 03/12/2020 Date To: 03/13/2020 Time From: 0700 Time To: 0700					
3. Medical Aid Stations:							
Name	Location	Contact Number(s)/Frequency	Paramedics on Site? <input type="checkbox"/> Yes <input type="checkbox"/> No				
			<input type="checkbox"/> Yes <input type="checkbox"/> No				
			<input type="checkbox"/> Yes <input type="checkbox"/> No				
			<input type="checkbox"/> Yes <input type="checkbox"/> No				
			<input type="checkbox"/> Yes <input type="checkbox"/> No				
			<input type="checkbox"/> Yes <input type="checkbox"/> No				
			<input type="checkbox"/> Yes <input type="checkbox"/> No				
4. Transportation (indicate air or ground):							
Ambulance Service	Location	Contact Number(s)/Frequency	Level of Service				
Denver Heath Paramedics	777 Bannock St Denver		<input checked="" type="checkbox"/> ALS <input type="checkbox"/> BLS				
Northglenn Ambulance	5650 Holly St Commerce City		<input checked="" type="checkbox"/> ALS <input type="checkbox"/> BLS				
Action Care Ambulance	14854 E Hinsdale Ave Centennial		<input checked="" type="checkbox"/> ALS <input type="checkbox"/> BLS				
South Metro Fire/Rescue	9195 E Mineral Ave Centennial		<input checked="" type="checkbox"/> ALS <input type="checkbox"/> BLS				
5. Hospitals:							
Hospital Name	Address, Latitude & Longitude if Helipad	Contact Number(s)/Frequency	Travel Time		Trauma Center	Burn Center	Helipad
			Air	Ground			
Denver Health	777 Bannock St Denver				<input checked="" type="checkbox"/> Yes Level: 1 <input type="checkbox"/> No	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Swedish	601 E Hampden Ave Englewood				<input checked="" type="checkbox"/> Yes Level: 1 <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Saint Josephs	1375 E 19th Ave Denver				<input checked="" type="checkbox"/> Yes Level: 4 <input type="checkbox"/> No	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
UC Health	12605 E 16th Ave Denver				<input checked="" type="checkbox"/> Yes Level: 1 <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Childrens Hospital	13123 E 16th Ave Denver				<input checked="" type="checkbox"/> Yes Level: 1 <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
6. Special Medical Emergency Procedures:							
<input type="checkbox"/> Check box if aviation assets are utilized for rescue. If assets are used, coordinate with Air Operations.							
7. Prepared by (Medical Unit Leader): Name: <u>Melissa Miccio</u> Signature: <u></u>							
8. Approved by (Safety Officer): Name: _____ Signature: _____							
ICS 206		IAP Page <u>9</u>		Date/Time: _____			

INCIDENT ORGANIZATION CHART (ICS 207)

1. Incident Name: COVID - 19		2. Operational Period: Date From: 3/12/2020 Date To: 3/13/2020 Time From: 0700 Time To: 0700	
3. Organization Chart			
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Incident Commander(s) Fulton, Desmond Nuanes, Ryan (Deputy)</p> <p>Operations Section Chief Murphy, Robert</p> <p>Staging Area Manager</p> <div style="display: flex; justify-content: space-around;"> <div> <p>Branch - LandSide Ops2</p> </div> <div> <p>Branch - AirSide Bray</p> </div> <div> <p>Branch - CSA Moeder</p> </div> </div> </div> <div style="width: 50%;"> <p>Liaison Officer Lara, Adriana</p> <p>Safety Officer Linville, Jeff</p> <p>Public Information Officer Pixley, Greg</p> <div style="display: flex; justify-content: space-around;"> <div> <p>Planning Section Chief Mitchell, Almaguer</p> <p>Resources Unit Ldr. Krugman, Dpt PSC</p> <p>Situation Unit Ldr.</p> <p>Documentation Unit Ldr.</p> <p>Demobilization Unit Ldr.</p> </div> <div> <p>Logistics Section Chief Vigil, Jeremy</p> <p>Support Branch Dir.</p> <p>Supply Unit Ldr.</p> <p>Facilities Unit Ldr.</p> <p>Ground Spt. Unit Ldr.</p> <p>Service Branch Dir.</p> </div> <div> <p>Finance/Admin Section Chief Moeder/Cummings</p> <p>Time Unit Ldr.</p> <p>Procurement Unit Ldr.</p> <p>Comp./Claims Unit Ldr.</p> <p>Cost Unit Ldr.</p> </div> </div> </div> </div>			
ICS 207	IAP Page 10	4. Prepared by: Name: Krugman	Position/Title: Dept. PSC
		Signature: <i>[Signature]</i>	Date/Time: 3/12/2020 1033

SAFETY MESSAGE/PLAN (ICS 208)

1. Incident Name: COVID	2. Operational Period: Date From: 3/12/20 Time From: 0700	Date To: 3/13/20 Time To: 0700
3. Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan: 3. Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan: Dispatch screening of potential COVID-19 911 callers through PRO-QA. CODE-19C will be identified if the caller meets the criteria for a suspected case of the virus. Be extremely vigilant if a patient presents with signs of lower respiratory infection such as fever, cough, shortness of breath and breathing difficulties. Don't solely rely on dispatch information, treat patients as potentially exposed, until sample questions have been asked including: Have you traveled recently? Do you have respiratory issues? Do you have a fever? If there is a possibility of a COVID-19 patient, please stage and wait until the arrival of the responding ALS unit to determine the best approach/action to deal with patient, unless crews have indication of possible immediate life-threatening event occurring. Maintain a slow, methodical, and thoughtful approach to deal with suspected COVID patients. Take the time to don the appropriate medical PPE which includes N-95 or P-100 half mask, gowns, gloves, and eye protection. As a last resort use SCBA. Do not throw away N-95 mask after use, place them in a biobag for decontamination in coordination with Denver Health. Don't bring ESO tablet into contact with a potential patient. Unless medical interventions are needed, leave medical and O2 bag at the door. Minimize the number of DFD members treating the patient, (1 member instead of 4) and maintain at least 6 feet of distance from patient. Also, hand or toss a surgical mask to the patient to minimize exposure. For suspected COVID-19 patients, do not place them on a non-re-breather mask, unless the patient is presenting as hypoxic. A possible consideration is to contact patient via cell phone from the rig. This provides additional opportunity to limit exposure while asking questions. Decontamination Procedures are as follows: At conclusion of call: Doff masks with gloves on Place masks in biohazard bag and seal, do not throw away masks. Masks will be collected to be decontaminated later Doff gown and dispose into the biohazard bag in ambulance Doff gloves and dispose into the biohazard bag in ambulance Wash hands immediately Wash your face if you touched your face For apparatus/equipment: Wear Gloves Wash Hands immediately Wash your face if you touched your face If you are involved in an obvious transmission, wash your clothes and take a shower Wipe down surfaces with Oxyverse 16 out of dispenser in firehouse Another Option is to mix a 20:1 Ratio of Water to Bleach or ¾ cup of bleach to 1 gallon of water		
4. Site Safety Plan Required? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Approved Site Safety Plan(s) Located At:		
5. Prepared by: Name: <u>Jeff Linville</u> Position/Title: <u>Safety/Captain</u> Signature: <u>Linville, Jeffrey E. - DFD Captain</u> <small>Digitally signed by Linville, Jeffrey E. - DFD Captain Date: 2020.03.11 15:09:15 -0800</small>		
ICS 208	IAP Page <u> </u>	Date/Time: <u>3/11/2020</u>

Meeting Schedule

Operational Briefing **0730**
(Brief members based on current IAP)
Command and General Staff immediately following

Tactics Meeting **1000**
(Develop strategy and tactics)

Planning Meeting **1300**
(Verify support of plan and assignments)

IAP Inputs Due **1400**

IAP Review Meeting **1500**
(Command and General Staff)